



Moort Boodja Enterprises - Status Report

March 2019

**Badgebup
Aboriginal
Corporation**



NGOOLARK RANGERS

Moort Boodja

Enterprises

**STRENGTHENING COMMUNITY
AND CULTURE THROUGH LAND
ENTERPRISES**

Status Report - March 2019

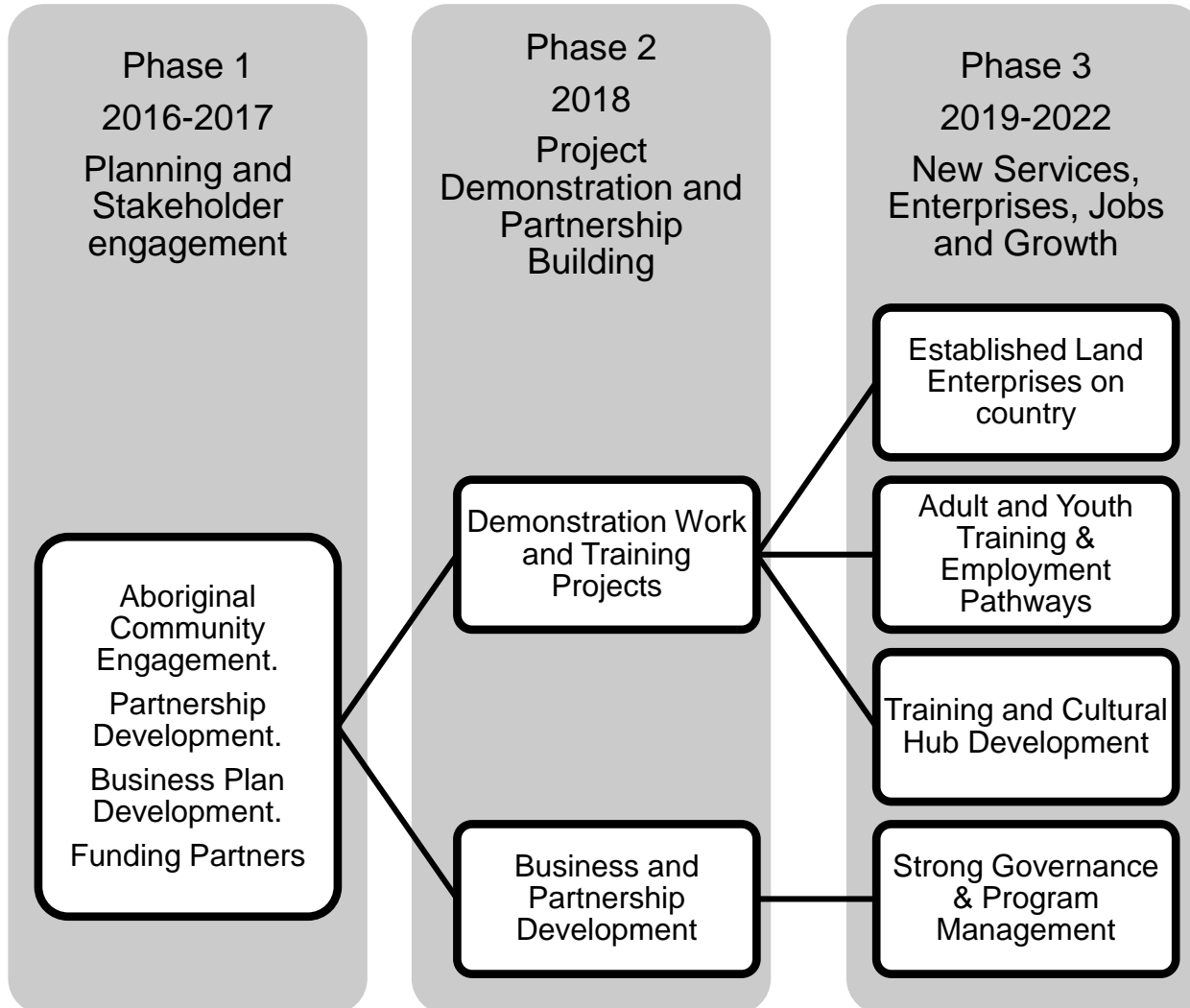


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MOORT BOODJA ENTERPRISES IMPLEMENTATION PHASES



PHASE 1 2016/2017 PLANNING AND COMMUNITY ENGAGEMENT



Extensive community engagement and planning was undertaken from 2016-2017 with support from the Indigenous Land Corporation, Great Southern Development Commission, local communities, Katanning Shire and Prime Minister and Cabinet resulting in the following deliverables:

- ❖ ***Badgebup Training and Cultural Facility: A Model to Alleviate Aboriginal Economic Disadvantage in the Central Great Southern Region, Strategic and Operational Business Plan 2017 – 2020. RPS Group, Perth 2017***
 - ❖ *Business Plan*
 - ❖ *Concept Option and Costings*
 - ❖ *Social Return on Investment Study*
 - ❖ *Cash Flow Analysis*

- ❖ ***Badgebup Cultural And Training Hub; Interim Community Engagement Report, Dec 2016, Shawn Boyle + Associates, Perth 2016.***

- ❖ ***Badgebup Cultural And Training Hub; Final Community Engagement Report, May 2017, Shawn Boyle + Associates, Perth 2017.***

- ❖ ***Partnerships developed in Training, land management, conservation and community services.***

- ❖ ***Funding submission to Noongar Charitable Trust and Department of Biodiversity, Conservation and Attractions***

GOVERNANCE

Badgebup Aboriginal Corporation (BAC) undertook governance training and engaged external advisors for expertise.

BAC was a leader in establishing the Katanning Noongar Leadership and Governance Group (KNLG formed in 2015) with the Katanning Shire. KNLG is the major governance and engagement mechanism for the Central Great Southern region.

BAC has engaged directly with local community members through projects, community workshops, forums and directly at the Noongar Leadership Meetings.

BAC liaises closely with SWALSC in recognition of the proposed new cultural governance arrangements following successful registration of the Noongar Native Title Land Use Agreements.



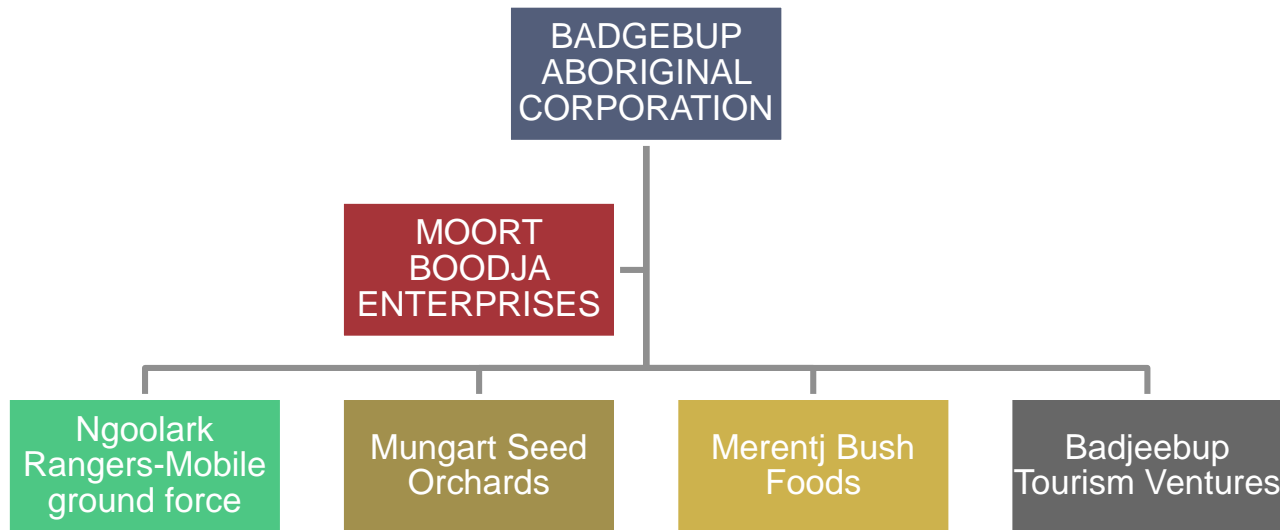
PHASE 2 ACHIEVEMENTS 2018

PROJECT DEMONSTRATION AND PARTNERSHIP BUILDING

In 2018 the BAC commenced implementing the business plan focussing on Project Demonstration and Partnership Building. Key achievements to date include:

- ❖ *Successful receipt of an establishment (12 month) grant from the Noongar Charitable Trust for Program and Partnership Manager to implement the business plan.*
- ❖ *Development of a new BAC business enterprise model **Moort Boodja Enterprises**.*
- ❖ *Utilisation of Rodd property as the base for Moort Boodja Enterprises*
- ❖ *Forged a new and ongoing partnership with Greening Australia (GA) undertaking three contracts/work in land management. (20 Million trees project)*
- ❖ *Successfully partnered with Katanning Landcare and other local businesses to obtain a Australian Government Smart Farming Project grant for 4 years.*
- ❖ *Developed funding submissions to the National Resource Management program, new land management projects with GA, and a RED grant submission to the GSDC.*
- ❖ *DCBA New agreement – Threatened Ecological Communities e.g. Carnaby’s Cockatoo habitat– Badgebup Reserve (endorsement to jointly manage).*
- ❖ *Positive progress with Katanning and Kent Shire on the Badgebup and Kwoberup reserves- joint management application, Feral Animal and Weed control programs and Fencing.*
- ❖ *A new partnership Katanning Senior High School and local primary school to develop training pathways from school to work in BAC Moort Boodja Enterprises.*

BADGEBUP NEW LAND ENTERPRISES STRUCTURE



Four potential business enterprises have been identified supporting land management, horticulture and bushfoods and cultural tourism. Specific business opportunities are in: the following:

- ❖ Ngoolark Rangers- mobile ground force;
- ❖ Mungart Seed Orchards;
- ❖ Merentj Bushfoods; and;
- ❖ Badjeebup Tourism Ventures

Ngoolark Rangers work across all Moort Boodja enterprises.

BAC has established strong local and regional community, government and business partnerships to establish the enterprises.

NGOOLARK RANGERS: MOBILE GROUND FORCE



WORK:

- ❖ *Greening Australia (GA), Habitat Restoration Projects completed 20 million trees Program: Katanning, Badgebup and Perenjori (Fee-for-Service contracts \$80,000 in 2018)*
- ❖ *GA Agreement secured for 2019 three new projects working on Main Roads WA contracts and 20 Million Trees (2019)*

SKILLING:

- ❖ *One-off training courses attended in land management, feral animals and weed control.*
- ❖ *BAC to utilise GA as an RTO with Great Southern TAFE in developing training pathways*

NEW PROJECT PROPOSALS :

- ❖ *State Ranger Program Round 2.*
- ❖ *BAC, GA and Gondwanan link Philanthropic trust funds*

NEGOTIATIONS

- ❖ *Local Government Authorities including Katanning and Kent Shires – land management contracts.*

REQUIREMENTS

- ❖ *Senior ranger position and on-costs(\$80,000 pa)*
- ❖ *2 X Dual cab to transport Ranger team and equipment to site (\$100,000)*
- ❖ *2 X Trailer (\$6,000)*
- ❖ *Bus to reduce costs and transport work crew (\$60,000)*
- ❖ *Equipment (\$20,000)*
- ❖ *Land management: training fees and support (\$50,000)*
- ❖ *Expert advice cultural consultants (\$20,000)*



MUNGART SEED ORCHARDS - SUPPLIERS

WORK:

- ❖ 20 Million trees projects: storage and maintenance of seedlings for planting. New project with GA and Smart Farming in 2019/20.
- ❖ Collection, planting and maintenance of native plants of known seed source on Badgebup Farm
- ❖ Seed collection, identification, cleaning, labelling and distribution 2018-2019
- ❖ Supply of understorey species to complement the seed sourced from wild populations 2019/20

SKILLING

- ❖ Identify horticulture courses and funding for 2019.

REQUIREMENTS

- ❖ Raised beds (\$5,000)
- ❖ Fencing (\$3,000)
- ❖ Seedlings (\$7,000 pa)
- ❖ Seed Cleaner (\$5,000)
- ❖ Vacuum Separator (\$2,500)
- ❖ Thresher (\$4,000)
- ❖ Hansieves and other consumables (\$3,500)
- ❖ Site Selection (\$12,000)
- ❖ Horticulture Training Fees and Support (\$50,000)
- ❖ Expert Advice (\$20,000)



MERENTJ BUSH FOODS

WORK

- ❖ *Smart Farming partnership 2019/20 program planting and harvesting saline bush foods.*
 - *Training in Horticultural and horticultural production Cert II*
 - *Planting and harvesting*
 - *Packing Shed*

PARTNERSHIPS

- ❖ *Prepare Produce Provide: not-for-profit organisation bringing together chefs, hospitality industry and schools.*
- ❖ *Culinary workshop in November 2018 at Katanning SHS (BAC and PPP)*
- ❖ *Partnership forged with Katanning SHS*

PROPOSED PRODUCTS

- ❖ *A range of niche indigenous bushfood products under the brand name of Merentj will be produced for market*
- ❖ *Includes saline bushfoods, saltbush, samphire, pigface*
- ❖ *Broad scale Acacia seed production for flour*
- ❖ *Root vegetables including Kyulu and Bloodroot.*
- ❖ *Local native species suitable for medicinal use*



MERENTJ BUSH FOODS (*CONTINUED*)

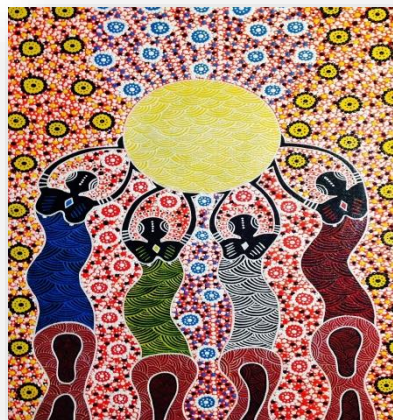
REQUIREMENTS

- ❖ See Horticulture requirements
- ❖ Bushfood & Horticulture Project Officer and on-costs (\$100,000)
- ❖ Training and Support (\$50,000)
- ❖ Contract work – Planting, Harvesting and Packaging (\$150,000 pa reducing each year as products come on to market)
- ❖ Greenhouse facility (\$40,000)
- ❖ Hydroponic and watering systems and equipment and expert training (\$40,000)
- ❖ Detailed business planning and expert advice (\$50,000)
 - ❖ Micro business planning (products, costs, sales, distribution)
 - ❖ Branding, Marketing and Promotion
 - ❖ Cultural advice
 - ❖ Legal advice, copyright, patenting
- ❖ School Pathways Project (\$50-100,000)



BADJEEBUP TOURISM VENTURES

- ❖ *Badjeebup Tourism Ventures is a longer term enterprise involving cultural tours with local bushfood catering. Tours will be based on the dreamtime stories and songlines for the area, utilise the Rodd farm, and the Badgebup Reserve, Lake Ewlyamartup (fresh water lake) and the Coblinine Flats (black swan nesting place) which are in close proximity to Badgebup.*
- ❖ *The Katanning Place Names Project has commenced. The Project has unearthed the Dreamtime story of the “Giant Man and his body parts” which will be “launched” at the Katanning Bloom Festival in September 2019.*
- ❖ *Local Elders have been engaged throughout the process and have given their permission for the story to be told.*
- ❖ *Katanning schoolchildren will make body parts for the story and develop a welcome dance for the festival.*
- ❖ *The Aboriginal community, Shire and local business are excited and supportive of leveraging the outcomes of this project towards an echo-tourism enterprise.*



BADGEBUP TRAINING AND CULTURAL HUB

LONG-TERM VISION:

A purpose-built Training and Cultural Hub operating year round programs and activities to benefit community. RPS Business Plan has costings.

SHORT-TERM

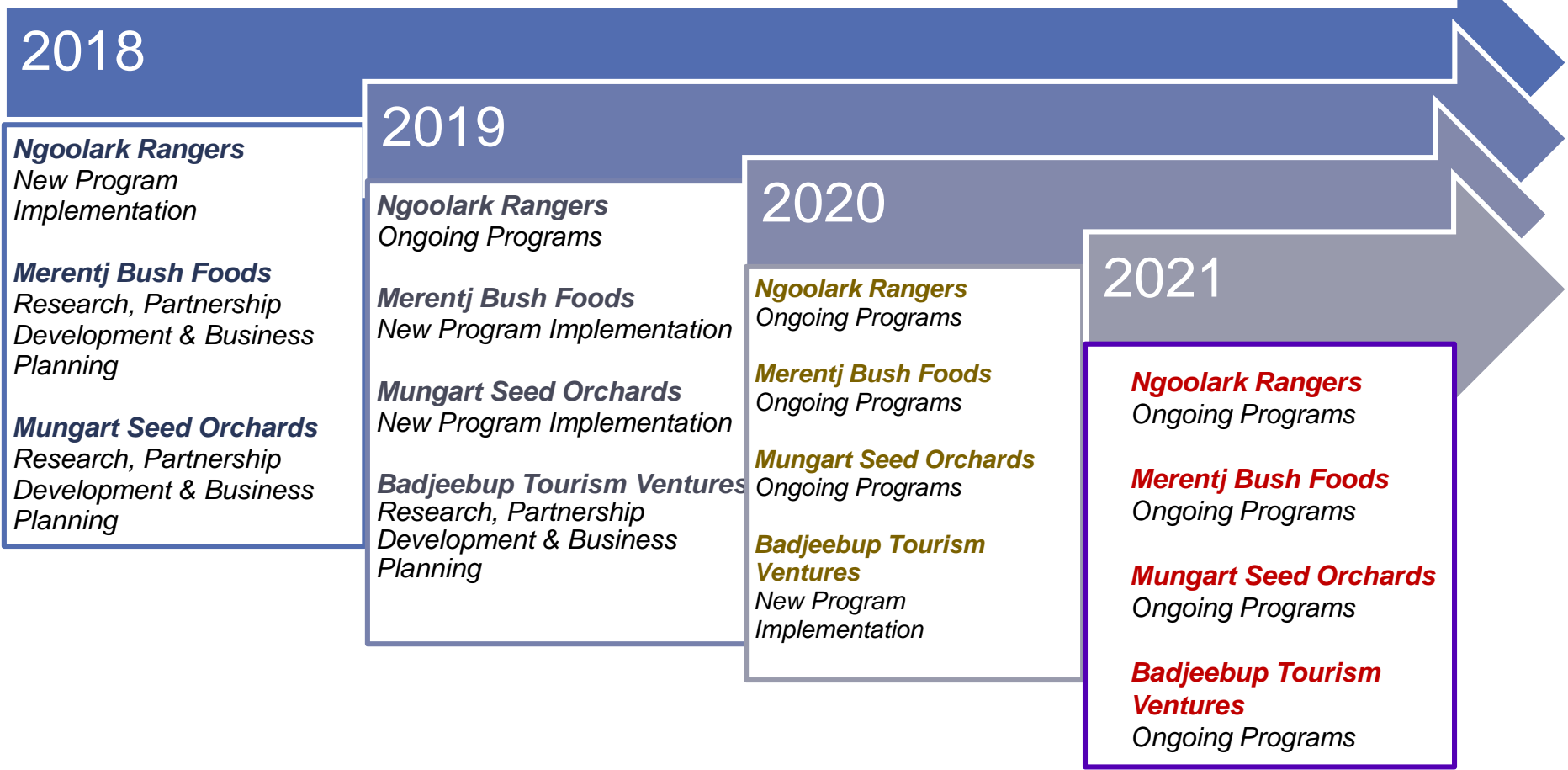
Purchase of Badgebup Land and utilise local training facilities, (TAFE, Schools)

REQUIREMENTS:

- ❖ Land purchase at Badgebup \$900,000 (approx.)
- ❖ Headworks/Utilities (tbc)
- ❖ Water storage tank (\$4,000)
- ❖ Small tractor/Tractor with ripper (\$50,000)
- ❖ Machinery & equipment storage Shed (\$50,000)
- ❖ Bus 32 Seater transport students (\$60,000)
- Transportables as offices and accommodation:
 - ❖ Office complex Includes reception, sitting area, board room, offices (2), kitchenette, toilets and classroom for 15 people. [12m x 9m] (\$200,000)
 - ❖ Accommodation units Demountable (dongas) (\$200,000)
 - ❖ Commercial Kitchen: Kitchen and dining areas equipped with dishwasher, ovens, pots, pans, utensils, (\$200,000)



MOORT BOODJA ENTERPRISES IMPLEMENTATION SCHEDULE



BAC TRAINING AND WORK PATHWAYS

The business plan proposes a service model that will:

- Continually **ENGAGE** with the local community;
- PARTNER** with government, business and community stakeholders;
- Identify workers and **ASSESS** their individual skills and training needs;
- TRAIN** people on-country and in accredited programs;
- Ensures **SUPPORT** to each participant during training; and;
- Through partnerships, identify work experience and **WORK** opportunities.



Options to construct a Cultural and Training Hub at Badgebup will be pursued alongside the program activity.

BAC TRAINING AND WORK PATHWAYS



BADGEBUP SERVICE MODEL

Strengthening Community And Culture Through Land Enterprises

KRA 1: IMPROVE REGIONAL COLLABORATION AMONGST ABORIGINAL COMMUNITIES TO IDENTIFY TRAINEES & WORK PROJECTS
FOCUSING ON MEN AND WOMEN and YOUTH

- Set-up partnerships with local Central Great Southern Aboriginal communities
- Engage Katanning Noongar Leadership and Governance Group.
- Form government, training, education, business and community partnerships.
- Set-up referral pathways and protocols

KRA 5: CREATING & ENHANCING SUSTAINABLE EMPLOYMENT OPPORTUNITIES

- Establish Indigenous Business Enterprises
- Seek projects/grants in Partnership with local NRM/Land Management Groups & businesses.
- Identify and build a group of potential employers with works programs
- Form Business partnerships
- Assist employers in overcoming barriers to employing Aboriginal people/Aboriginal youth
- Provide assistance on cultural awareness and respect, culturally inclusive workplace

KRA 2: BUILDING CAPACITY OF THE INDIVIDUAL FOR SUCCESSFUL EDUCATION/TRAINING AND EMPLOYMENT



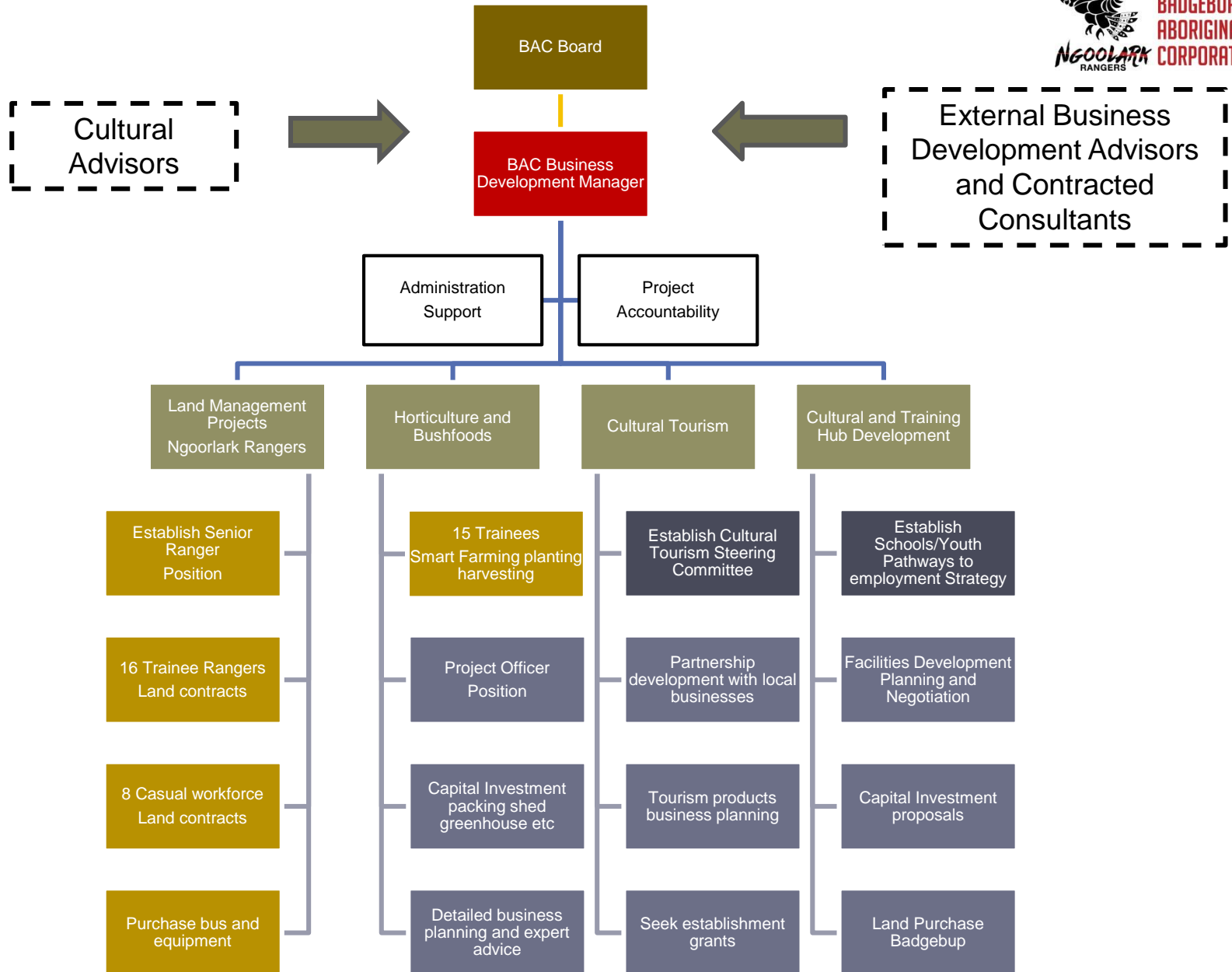
KRA3: PROVIDE ADEQUATE SUPPORT FOR INDIVIDUALS ONE ON ONE SUPPORT/MENTORING TO ADDRESS BARRIERS TO SUCCESSFUL EDUCATION/TRAINING AND EMPLOYMENT

- Health
- Housing
- Transport
- Family relationships/issues
- Life skills
- Connecting to other services
- Access to complementary employment services

KRA4: DEVELOP A PURPOSE BUILT TRAINING & CULTURAL HUB TO SUPPORT DELIVERY OF SERVICES

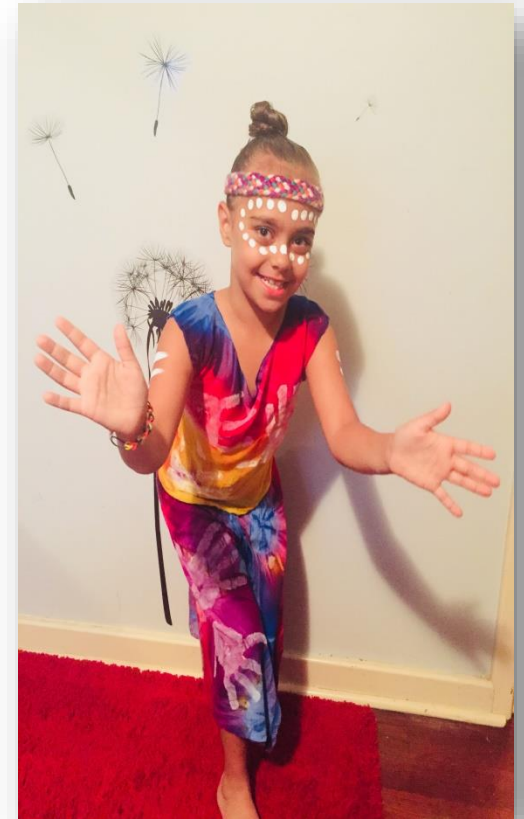
Option A: site works and Gradual scale up of physical resources
Option B: Purpose built new building

BAC 2019 Implementation Plan



NEXT STEPS

- ❖ *Seek funding to continue the Business Development Manager Role.*
- ❖ *Continue implementing the Moort Boodja Enterprises.*
- ❖ *Undertake new work projects with mobile ground force*
- ❖ *Consolidate new business, philanthropic and government partnerships and Agreements.*
- ❖ *Seek funding for service infrastructure (e.g. sheds, vehicles, office equipment, land)*
- ❖ *Support further strengthening of Central Great Southern Aboriginal leadership and engagement mechanisms.*
- ❖ *Advocate for better services addressing barriers to Aboriginal participation in work (e.g. drug addiction, family breakdown, transitions from school to work)*



COMMUNITY BENEFITS

- ❖ *Increased collaboration amongst Aboriginal communities of the Central Great Southern.*
- ❖ *Strengthened Local Culture and connection to the land*
- ❖ *Restoration of natural environment - ecosystem function and biodiversity .*
- ❖ *Meaningful Job Pathways for Adults and Youth.*
- ❖ *Identified and supported local leadership for the region.*
- ❖ *Economic opportunity for individual trainees and their families.*
- ❖ *Established local Aboriginal businesses and enterprises.*
- ❖ *Capacity building of local people to lead and participate in the proposed co-management of national parks (Noongar Native Title Deal).*
- ❖ *Project will support other local initiatives to help reduce local social problems such as drug abuse, youth crime and family violence.*